

Avio – Financial Update

6th December 2019

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Highlights

- Vega return to flight in March 2020 confirmed
- Vega C development on track for Maiden Flight in 2020
- Positive outcome of ESA 2019 Ministerial Council
- 2019 Guidance confirmed



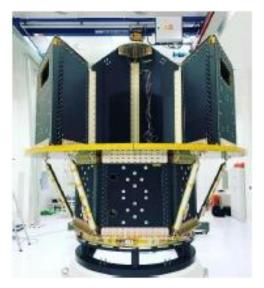
Vega: getting ready for Return-to-Flight in March 2020 with SSMS



- VV15 Independent Inquiry Commission work finalized in Nov.
- Corrective actions implementation well under way
- ESA development team supporting Avio for implementation
- Production of VV16 flight items started in late September
- Z23 motor with improved specifications manufactured and successfully tested with reinforced acceptance process
- Transport of new flight items to Kourou in January
- Launcher Integration campaign on the Launch Pad in February
- VV16 in March with SSMS / 1st European smallsat rideshare



Z23 for VV16



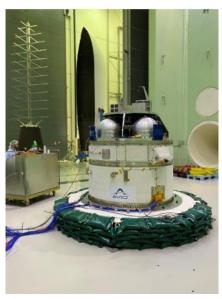
SSMS Adapter

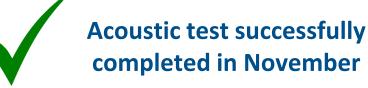


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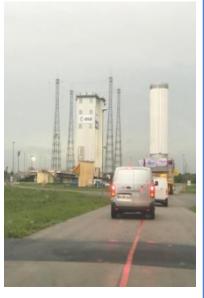
Vega C: getting ready for Maiden Flight













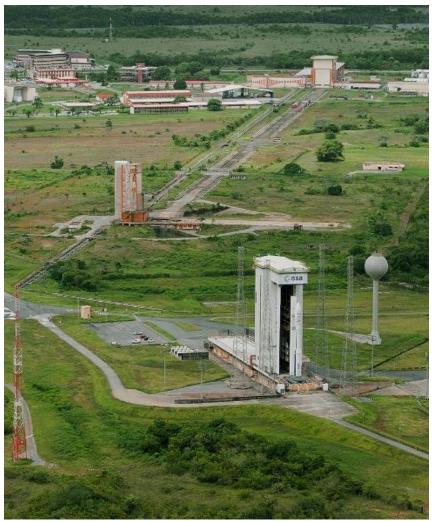
P120 in position in the Mobile Gantry for launch pad test



Effective cooperation with Arianespace for Vega C exploitation









ESA-Arianespace-Avio exploitation protocol for Vega C

- Arianespace Launch Service Provider and Operator, responsible for commercial activities
- Avio responsible for all launch campaign activities and for launch complex assets, operations and maintenance
- Avio to hold technical responsibility for launcher system and launch complex compliance with requirements
- Guiding principles defined by ESA for complementary exploitation of Ariane 6 and Vega C for ESA and European Institutional missions

Arianespace recent success on new launch Service contracts for Vega

- ESA Biomass signed for launch in 2022
- New Undisclosed export customer under contract finalization (Arianespace to announce soon)
- Active discussions in good progress for additional new launch services



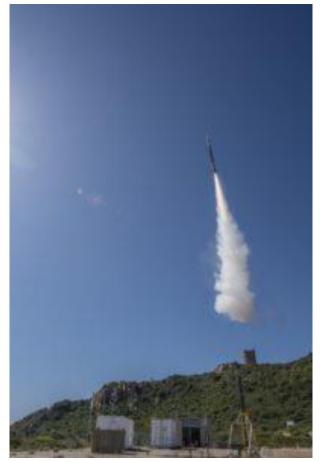
Tactical propulsion: Successful Camm-ER tests



- MBDA successfully completed trials of the CAMM-ER air defence missile
- Series of firings proving performance at extended ranges and high altitudes
- CAMM-ER features a larger rocket motor to provide extended range beyond 40 km
- Avio responsible for the propulsion of the CAMM-ER defence system





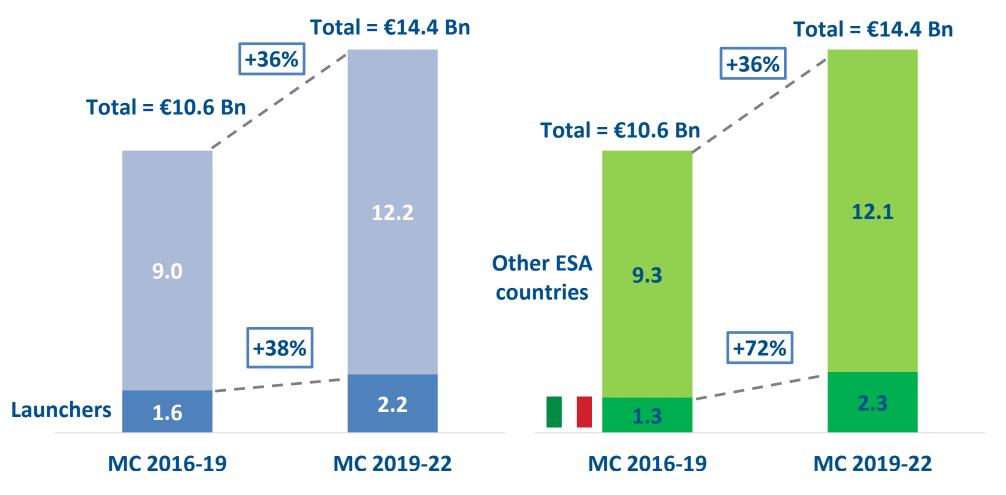


Positive outcome of the 2019 ESA Ministerial Council



ESA Ministerial Council Subscriptions







Positive outlook for the evolution of Vega programs



Key ESA Space transportation programs under Italian leadership



Vega C
2.3 ton in LEO



- Cost reduction (Target 2023)
- Maint. of Op.Conditions

Space Rider
0.8 ton / re-entry



Development (Step 2)
Target 2022

Vega E

2.8 ton in LEO



Development (Step 2)
Target 2025

Vega C light 0.3 ton in LEO



Technology
Development
(Initial)

Total expected amount of R&D contracts to be assigned to Avio = € >400 Mln

Update on 2019 progress: guidance confirmed

- Order backlog slightly lower than anticipated (but only due to timing)
 - Full Ariane 6 production order to be completed after year-end
 - Other smaller orders also slipping towards beginning of 2020 but coming
- Revenues close to guidance
 - Progress on production and development activities partially slowed down by unforeseen work conducted for VV15 investigation activities
 - Catchup expected in 2020 upon completion of key milestones
- EBITDA / EBIT guidance confirmed
- Net income guidance confirmed
 - Positive upside from better than anticipated balance of financial expenses/income
- VV15 impact balanced with ESA program devoted to treatment of flight anomalies

